Variance Analysis for Schedule Change

from PMGT614

by

Troy Stempfley

Embry-Riddle Aeronautical University Worldwide

PMGT690

July 5, 2017

Variance Analysis for Schedule Change

by

Group 4

Adrienne Smith

Ashley Sweat

Dein Elliot

Marilyn Villagas

Ronald Howze

Troy D. Stempfley

A Paper Submitted to ERAU Worldwide in Partial Fulfillment of the Requirements of the Master Science Degree Course PMGT 614

Embry-Riddle Aeronautical University Worldwide Online Campus November 2016 VARIANCE ANALYSIS 3

The below variance analysis was conducted as an assignment in PMGT614 to analyze project schedule variance. The included data and charts show that the current ahead of schedule has increased the budget and the Earned Value of the project. The current Project variance shows at day 9 the project performance shows +5% ahead of schedule and -15% over budget.

The Analysis says that the Estimate to Complete (ETC) cost would be \$4,464.99, two weeks early, meeting the holiday deadlines from customer and still be below the overall project Budget of \$4835.35

Note: There is a slight variance in the WBS costs and 19th day cumulative cost due to minor decimal point discrepancies in the cost breakdown. 3882.04 vs 3882.60. This continues through the calculations i.e. spread sheet ETC of 4464.99 vs EAC 4462.79.

3882.04
4462.79
1123.70
1179.99
1356.99
177.00
56.29
(580.75)
0.87
1.05
0.87
1.05
0.82
4462.79
4362.28
4362.38

At day 9 the project performance shows +5% ahead of schedule and - 15% over budget.

SV% = SV/PV or 5% = SV/1123.70; $SV = .05 \times 1123.70 = 56.29$ SV = EV-PV;

SV= 56.29

56.29= EV- 1123.70; EV = 56.29+1123.70 EV = 1179.99

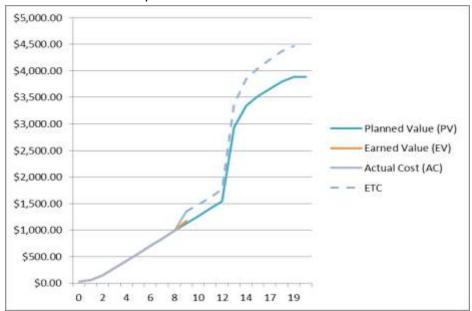
EV= 1179.99

CV %= CV/EV; -15%= CV/1179.99; CV=- .15 x 1179.99;

CV = -177

AC at day 9 = CV + EV = \$1356.99

Note: there is a slight variance in the WBS costs and 19th day cumulative cost due to minor decimal point discrepancies in the cost breakdown. 3882.04 vs 3882.60. This continues through the calculations i.e spread sheet ETC of 4464.99 vs EAC 4462.79.



Bicycle Project	Budget	Duration	start	Finish																				
Project/Contract Budget base (PBB/CBB)	\$4,835.35				Schedule in Weeks																			
Management Reserve (MR)	\$440.00																							
Performance Measure Baseline (PMB)	\$4,395.35	158	7-Nov-16	2-Dec-16	11/7	11/8	11/9	11/10	11/11	11/14	11/15	11/16	11/17	11/18	11/21	11/22	11/23	11/25	11/28	11/29	11/30	12/1	12/2	12/5
WBS	\$3,822.04	149.9	7-Nov-16	2-Dec-16	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	17	18	19	SV
1.1 Project Management	\$616.00	40	7-Nov-16	2-Dec-16	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	\$30.80	
1.2 Integration	\$1,540.00	100	9-Nov-16	1-Dec-16			\$54.38	\$108.76	\$108.76	\$108.76	\$108.76	\$108.76	\$108.76	\$108.76	\$108.76	\$108.76	\$108.76	\$108.76		\$108.76	\$108.76	\$108.76	\$54.38	
1.3 frame set	\$594.00	2	25-Nov-16	25-Nov-16														\$594.00						
1.4 Crankset	\$463.00	1	25-Nov-16	25-Nov-16														\$463.00						
1.5 Wheels	\$163.90	0.4	25-Nov-16	28-Nov-16														\$81.95	\$81.95					
1.6 Braking System	\$53.99	2	28-Nov-16	28-Nov-16															\$53.95					
1.7 Shifter System	\$206.94	2.25	28-Nov-16	28-Nov-16															\$206.94					
1.8 Smartphone Docking	\$71.00	1.75	28-Nov-16	29-Nov-16															\$35.50	\$35.50				
1.9 Training Wheels	\$113.21	0.5	25-Nov-16	25-Nov-16														\$113.21						
Contingincey Reserve																								
(CR) Cost and Schedule	\$573.31	7.495		5-Dec-16																				
Cumulative cost	\$4,395.35	158			\$30.80	\$61.60	\$146.78	\$286.34	\$425.90	\$565.46	\$705.02	\$844.58	\$984.14	\$1,123.70	\$1,263.26	\$1,402.82	\$1,542.38	\$2,934.10	\$3,343.24	\$3,518.30	\$3,657.86	\$3,797.42	\$3,882.60	\$3,882.60
Earned Value					\$30.80	\$61.60	\$146.78	\$286.34	\$425.90	\$565.46	\$705.02	\$844.58	\$984.14	\$1,179.99										
Actual Cost (AC)					\$30.80	\$61.60	\$146.78	\$286.34	\$425.90	\$565.46	\$705.02	\$844.58	\$984.14	\$1,356.99										
Estimate to Complete (ETC	C)													\$1,356.99	\$1,481.17	\$1,613.24	\$1,773.74	\$3,374.22	\$3,844.73	\$4,046.05	\$4,206.54	\$4,367.30	\$4,464.99	