

Initiation Process Group Artifacts

4.1 Develop Project Charter

4.1.2 Expert Judgement (Tools and Techniques)

PMGT 690, ERAU, Prof. Sherman

By: Matthew Holtan

4.1.2 Expert Judgement (Tools and Techniques)

According to the PMBOK 5th ed, expert judgement is used to develop the project charter to assess various inputs. Expert judgements can include but not limited to: other departments, consultants, stakeholders, subcontractors, subject matter experts, and project management office (PMO). The project managers must take in all relevant inputs from these groups that relate directly or indirectly to the project. The more inputs from diverse, valid and project-related sources, there are less risks, better rapport and more effective communication. (PMI,2013).

In my work environment, most projects initially rely heavily on the resources at hand. This would include subject matter experts (SME), or the people that have the experience and knowledge dealing with the task on hand. The subject matter experts can provide insight and counseling to project managers and stakeholders to provide a path and illuminate risks, required resources and time lines. They can utilize one of the quality tools to provide the best course of action. Then, supervision can adequately make a better-informed decision on whether to continue with the resources on hand, or recruit additional help to assist.

Reference List

Project Management Institute. (2013). *A Guide to the Project Management Body of Knowledge* (PMBOK Guide, 5th ed) Newton Square, PA: PMI Inc.

