

Student Name:

Homework Assignment: WBS

PMGT611

Date:

ePortfolio Matrix Correlation: B5, D5, D8, E4

Define the role of deliverable acceptance in the PMBOK processes.

The PMBOK defines acceptance criteria as “Those criteria, including performance requirements and essential conditions, which must be met before project deliverables are accepted.” The acceptance criteria are established in the requirements documentation during the “Collect Requirements” process (5.1) and included in the scope statement as outputs of the Define Scope process (5.2). This is then incorporated into the scope baseline in the Create WBS process (5.3). The “Perform Quality Control” process (8.3) ensures that deliverables will be acceptable to the customer per the agreed upon criteria, and those that are not compliant with established requirements are rejected, usually for rework, prior to being offered to the customer. The “Verify Scope” process (5.4) is the process that actively provides deliverables to the customer as an output. In this process, all deliverables are provided to the customer for formal acceptance. The customer can accept as is, accept with changes, or reject for rework. When the customer formally accepts the deliverables they sign the acceptance documentation, which is forwarded to the Close Project process (4.6).

Knowledge Areas	Project Management Process Groups				
	A Initiating Process Group	B Planning Process Group	C Executing Process Group	D Monitoring & Controlling Process Group	E Closing Process Group
4. Project Integration Management	4.1 Develop Project Charter	4.2 Develop Project Management Plan	4.3 Direct and Manage Project Execution	4.4 Monitor and Control Project Work 4.5 Perform Integrated Change Control	4.6 Close Project or Phase
5. Project Scope Management		5.1 Collect Requirements 5.2 Define Scope 5.3 Create WBS		5.4 Verify Scope 5.5 Control Scope	
6. Project Time Management		6.1 Define Activities 6.2 Sequence Activities 6.3 Estimate Activity Resources 6.4 Estimate Activity Durations 6.5 Develop Schedule		6.6 Control Schedule	
7. Project Cost Management		7.1 Estimate Costs 7.2 Determine Budget		7.3 Control Costs	
8. Project Quality Management		8.1 Plan Quality	8.2 Perform Quality Assurance	8.3 Perform Quality Control	
9. Project Human Resource Management		9.1 Develop Human Resource Plan	9.2 Acquire Project Team 9.3 Develop Project Team 9.4 Manage Project Team		
10. Project Communications Management	10.1 Identify Stakeholders	10.2 Plan Communications	10.3 Distribute Information 10.4 Manage Stakeholder Expectations	10.5 Report Performance	
11. Project Risk Management		11.1 Plan Risk Management 11.2 Identify Risks 11.3 Perform Qualitative Risk Analysis 11.4 Perform Quantitative Risk Analysis 11.5 Plan Risk Responses		11.6 Monitor and Control Risks	
12. Project Procurement Management		12.1 Plan Procurements	12.2 Conduct Procurements	12.3 Administer Procurements	12.4 Close Procurements